



TE PŪRONGO Ā-TAU

ANNUAL REPORT

2025

Rārangi upoko

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Kupu whakataki

Foreword

The Network for Learning (N4L) is a Crown-owned technology company whose purpose is to improve digital learning experiences and outcomes for all.

N4L is tasked to provide equitable access for every school and kura in New Zealand to a safe, reliable, and high-performing digital environment, ensuring teachers and learners can focus on the core activities of teaching and learning. N4L, on behalf of the Ministry of Education, delivers the digital infrastructure that supports modern education, from internet and Wi-Fi to cybersecurity services that protect the entire school.

The 2024/25 financial year was defined by both operational excellence and strategic advancement. N4L successfully met all of its service delivery targets, providing the consistent and dependable service that schools rely upon daily. This translates directly into tangible benefits for schools, enabling uninterrupted learning, consistent access to digital resources and a secure online environment protected from an ever-evolving landscape of cyber threats. This reliability is the foundation of N4L's partnership with the education sector.

The past year saw N4L commence the delivery of two multi-year projects. The first is the Managed Network Upgrade, a significant investment in the future of school connectivity. This programme is designed to ensure school networks have capacity and resilience for years to come. The second is MyN4L, a new digital services platform. Developed through consultation and co-design with school leaders, MyN4L puts powerful tools directly into the hands of educators, allowing for more agile management of web filtering, network access, and security policies. The launch of these major initiatives marks a new era of capability for N4L and the schools it serves.

N4L's success is ultimately measured by the confidence of those it supports. An increase in principal satisfaction this year reflects our ability to listen and respond to the needs of school leaders, treating them as partners in a shared endeavour. This result can be put down to our focus on continuous service refinement based on direct feedback from the education sector. This external success is mirrored internally, as the organisation maintained exceptionally high staff engagement. This internal strength is critical, as it fuels the innovation, dedication, and customer-centric focus required to meet the complex needs of schools.

Tauākī Haepapa

Statement of Responsibility

The Board is responsible for the preparation of The Network for Learning Limited financial statements and Statement of Performance, and for judgments made in them. The Board has the responsibility for establishing and maintaining a system of internal control designed to provide reasonable assurances as to the reliability and integrity of financial reporting. In the Board's opinion, these financial statements and Statement of Performance fairly reflect the financial position and operations of N4L for the year ended 30 June 2025.

Signed on behalf of the Board



Jeremy Banks

Chair

30 September 2025



Ming-chun Wu

Chair, Audit and Risk Committee

30 September 2025

Tauākī Whakamutunga

Concluding statement

The 2024/25 financial year was a year of achievement for N4L, marked by our commitment to operational excellence and the ambitious launch of key strategic initiatives. We are proud to have not only met, but exceeded our core service delivery targets, ensuring schools across Aotearoa New Zealand have the reliable and secure digital foundation they need. Beginning the Managed Network Upgrade and implementing the MyN4L digital platform signals a new era, empowering educators and future-proofing our infrastructure for the next generation of learners. As we look ahead, we are excited by our purpose: improve digital learning experiences and educational outcomes for all.

He hopuāhua o te whakarato

a N4L 2024/25

N4L 2024/25 delivery snapshot



